

**THE CARTHAGE FOUNDATION**  
ONE OXFORD CENTRE - 301 GRANT STREET - SUITE 3900  
PITTSBURGH, PENNSYLVANIA 15219-6402  
(412) 392-2900

**2012**  
**ANNUAL REPORT**

The Carthage Foundation's grant program is primarily directed toward public policy programs that address major domestic and international issues. There are no geographical restrictions. The Foundation does not make grants to individuals for any purpose or to nationally-organized fundraising groups. Proposals for the following are usually declined: event sponsorships, endowments, capital campaigns, renovations, or government agencies.

Initial inquiries to the Foundation should be in letter form signed by the organization's President, or authorized representative, and have the approval of the organization's Board of Directors. The letter should include a concise description of the specific program for which funds are being requested, a program budget, and a timetable. Accompanying information should include a copy of the latest audited financial statements (or Form 990); annual report; current budget; list of officers and directors and their major affiliations; and a copy of the current determination letter from the Internal Revenue Service evidencing tax-exempt status under Sections 501(c)(3) of the IRS Code. Additional information may be requested, if needed, for further evaluation.

The Foundation normally considers grants at quarterly meetings. However, requests may be submitted at any time and will be acted upon as expeditiously as possible.

Grant applications should be addressed to:

Michael W. Gleba  
President and Treasurer  
The Carthage Foundation  
One Oxford Centre  
301 Grant Street, Suite 3900  
Pittsburgh, PA 15219-6402

## **The Carthage Foundation**

**One Oxford Centre, Suite 3900  
301 Grant Street  
Pittsburgh, PA 15219-6402**

### **Officers**

Richard M. Scaife ..... Chairman  
Michael W. Gleba ..... President and Treasurer  
R. Daniel McMichael ..... Senior Fellow and  
Assistant Secretary  
Yvonne Marie Bly ..... Secretary and  
Assistant Treasurer  
Roger W. Robinson, Jr. ..... Assistant Treasurer

### **Statement of Investments -- December 31, 2012**

|                   | <u>Book Value</u>   | <u>Market Value</u> |
|-------------------|---------------------|---------------------|
| Cash Equivalents  | \$ 2,709,165        | \$ 2,709,165        |
| Corporate Stock   | 12,958,491          | 25,082,380          |
| Other Investments | <u>1,925,077</u>    | <u>3,424,417</u>    |
|                   | <u>\$17,592,733</u> | <u>\$31,215,962</u> |

**THE CARTHAGE FOUNDATION**

**SCHEDULE OF GRANTS  
AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2012**

|  | <u>Payable,<br/>12/31/11</u> | <u>1/01/12 - 12/31/12</u> |                     | <u>Payable,<br/>12/31/12</u> |
|--|------------------------------|---------------------------|---------------------|------------------------------|
|  |                              | <u>Approved</u>           | <u>Paid</u>         |                              |
| Allegheny Institute for Public Policy,<br>Pittsburgh, Pennsylvania<br>General operating support                | \$ 115,000                   | \$ 115,000                | \$ 115,000          | \$ 115,000                   |
| America's Survival, Inc.,<br>Owings, Maryland<br>Program support   | -                            | 200,000                   | 200,000             | -                            |
| Atlas Economic Research Foundation,<br>Washington, D.C.<br>Prague Security Studies Institute                   | -                            | 50,000                    | 50,000              | -                            |
| Cato Institute,<br>Washington, D.C.<br>Conference Support  | -                            | 40,000                    | 40,000              | -                            |
| Counterterrorism & Security Education<br>and Research Foundation,<br>Washington, D.C.<br>Investigative Project | -                            | 125,000                   | 125,000             | -                            |
| Federation for American Immigration<br>Reform,<br>Washington, D.C.<br>General operating support                | -                            | 200,000                   | 200,000             | -                            |
| High Frontier,<br>Alexandria, Virginia<br>Program support  | -                            | 100,000                   | 100,000             | -                            |
| The Institute on Religion and<br>Democracy, Inc.,<br>Washington, D.C.<br>General operating support             | -                            | 100,000                   | 100,000             | -                            |
| Nonproliferation Policy Education Center,<br>Arlington, Virginia<br>General operating support                  | -                            | 45,000                    | 45,000              | -                            |
| Philadelphia Society,<br>Jerome, Michigan<br>General operating support   | -                            | 5,000                     | 5,000               | -                            |
| Property and Environment Research<br>Center,<br>Bozeman, Montana<br>Project support                            | —                            | 25,000                    | 25,000              | —                            |
|  | <u>\$ 115,000</u>            | <u>\$ 1,005,000</u>       | <u>\$ 1,005,000</u> | <u>\$ 115,000</u>            |

**Return of Private Foundation**  
**or Section 4947(a)(1) Nonexempt Charitable Trust**  
**Treated as a Private Foundation**

Department of the Treasury  
Internal Revenue Service

Note. The foundation may be able to use a copy of this return to satisfy state reporting requirements.

OMB No. 1545-0052

**2012**

Open to Public Inspection

For calendar year 2012 or tax year beginning

, 2012, and ending

, 20

Name of foundation

**THE CARTHAGE FOUNDATION**

Number and street (or P.O. box number if mail is not delivered to street address)

Room/suite

301 GRANT ST., ONE OXFORD CENTRE, STE. 3900

City or town, state, and ZIP code

PITTSBURGH, PA 15219-6401

G Check all that apply:

Initial return

Final return

Address change

Initial return of a former public charity

Amended return

Name change

H Check type of organization:  Section 501(c)(3) exempt private foundation Section 4947(a)(1) nonexempt charitable trust Other taxable private foundation

I Fair market value of all assets at end of year (from Part II, col. (c), line 16) ► \$ 31,236,737.

J Accounting method:  Cash  Accrual Other (specify) \_\_\_\_\_

(Part I, column (d) must be on cash basis.)

**Part I Analysis of Revenue and Expenses** (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions).)

|   | (a) Revenue and expenses per books | (b) Net investment income | (c) Adjusted net income | (d) Disbursements for charitable purposes (cash basis only) |
|---|------------------------------------|---------------------------|-------------------------|---|
| 1 Contributions, gifts, grants, etc., received (attach schedule)                                |                                    |                           |                         |   |
| 2 Check ► <input type="checkbox"/> if the foundation is not required to attach Sch. B . . . . . |                                    |                           |                         |   |
| 3 Interest on savings and temporary cash investments . . . . .                                  |                                    |                           |                         |   |
| 4 Dividends and interest from securities . . . . .  | 973,505.                           | 973,505.                  |                         | ATCH 1  |
| 5 a Gross rents . . . . .   |                                    |                           |                         |   |
| b Net rental income or (loss) _____   |                                    |                           |                         |   |
| 6 a Net gain or (loss) from sale of assets not on line 10                                       | 2,825,275.                         |                           |                         |   |
| b Gross sales price for all assets on line 6a 8,634,865.  |                                    |                           |                         |   |
| 7 Capital gain net income (from Part IV, line 2) . . . . .                                      |                                    | 3,403,103.                |                         | ATCH 20   |
| 8 Net short-term capital gain . . . . .   |                                    |                           |                         |   |
| 9 Income modifications . . . . .  |                                    |                           |                         |   |
| 10 a Gross sales less returns and allowances . . . . .  |                                    |                           |                         |   |
| b Less: Cost of goods sold . . . . .  |                                    |                           |                         |   |
| c Gross profit or (loss) (attach schedule) . . . . .  | -163,698.                          | 2,798.                    |                         |   |
| 11 Other income (attach schedule) ATCH 2 . . . . .  | 3,635,082.                         | 4,379,406.                |                         |   |
| 12 Total. Add lines 1 through 11 . . . . .  |                                    |                           |                         |   |
| 13 Compensation of officers, directors, trustees, etc.**  | 111,717.                           | 16,684.                   |                         | 95,033.   |
| 14 Other employee salaries and wages ** . . . . .   | 134,333.                           | 3,627.                    |                         | 130,706.  |
| 15 Pension plans, employee benefits . . . . .   | 93,656.                            | 7,731.                    |                         | 85,925.   |
| 16 a Legal fees (attach schedule) ATCH 3 . . . . .  | 1,497.                             |                           |                         | 1,497.  |
| b Accounting fees (attach schedule) ATCH 4 . . . . .  | 50,449.                            | 25,224.                   |                         | 25,225.   |
| c Other professional fees (attach schedule) * . . . . .   | 46,647.                            | 27,447.                   |                         | 19,200.   |
| 17 Interest . . . . .   |                                    |                           |                         |   |
| 18 Taxes (attach schedule) (see instructions) ATCH 6 . . . . .                                  | 100,000.                           |                           |                         |   |
| 19 Depreciation (attach schedule) and depletion ATCH 15 . . . . .                               | 1,999.                             |                           |                         |   |
| 20 Occupancy . . . . .  | 60,583.                            | 5,001.                    |                         | 55,582.   |
| 21 Travel, conferences, and meetings . . . . .  | 2,168.                             |                           |                         | 2,168.  |
| 22 Printing and publications . . . . .  |                                    |                           |                         |   |
| 23 Other expenses (attach schedule) ATCH 7 . . . . .  | 17,584.                            | 3,700.                    |                         | 13,884.   |
| 24 Total operating and administrative expenses.   |                                    |                           |                         |   |
| Add lines 13 through 23 . . . . .   | 620,633.                           | 89,414.                   |                         | 429,220.  |
| 25 Contributions, gifts, grants paid . . . . .  | 1,005,000.                         |                           |                         | 1,005,000.  |
| 26 Total expenses and disbursements. Add lines 24 and 25  | 1,625,633.                         | 89,414.                   | 0                       | 1,434,220.  |
| 27 Subtract line 26 from line 12:   |                                    |                           |                         |   |
| a Excess of revenue over expenses and disbursements . . . . .                                   | 2,009,449.                         |                           |                         |   |
| b Net investment income (if negative, enter -0-) . . . . .                                      |                                    | 4,289,992.                |                         |   |
| c Adjusted net income (if negative, enter -0-) . . . . .  |                                    |                           |                         |   |

Operating and Administrative Expenses

| <b>Part II</b><br><b>Balance Sheets</b> | Attached schedules and amounts in the description column should be for end-of-year amounts only. (See instructions.)                     | Beginning of year | End of year    |                       |
|---|--|-------------------|----------------|-----------------------|
|   |  | (a) Book Value    | (b) Book Value | (c) Fair Market Value |
| 1                                       | Cash - non-interest-bearing . . . . .  | 6,899.            | 6,237.         | 6,237.                |
| 2                                       | Savings and temporary cash investments . . . . .   | 1,455,889.        | 2,702,928.     | 2,702,928.            |
| 3                                       | Accounts receivable ►  |                   |                |                       |
|   | Less: allowance for doubtful accounts ►  |                   |                |                       |
| 4                                       | Pledges receivable ►   |                   |                |                       |
|   | Less: allowance for doubtful accounts ►  |                   |                |                       |
| 5                                       | Grants receivable . . . . .  |                   |                |                       |
| 6                                       | Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions) . . . . .        |                   |                |                       |
| 7                                       | Other notes and loans receivable (attach schedule) ►   |                   |                |                       |
|   | Less: allowance for doubtful accounts ►  |                   |                |                       |
| 8                                       | Inventories for sale or use . . . . .  | ATCH 8            |                |                       |
| 9                                       | Prepaid expenses and deferred charges . . . . .  | 4,762.            | 15,485.        | 15,485.               |
| 10 a                                    | Investments - U.S. and state government obligations (attach schedule) . . . . .  |                   |                |                       |
| b                                       | Investments - corporate stock (attach schedule) . . . . .  | ATCH 9            | 13,756,676.    | 12,958,491.           |
| c                                       | Investments - corporate bonds (attach schedule) . . . . .  |                   |                | 25,082,380.           |
| 11                                      | Investments - land, buildings, and equipment; basis ►  |                   |                |                       |
|   | Less: accumulated depreciation ► (attach schedule)   |                   |                |                       |
| 12                                      | Investments - mortgage loans . . . . .   |                   |                |                       |
| 13                                      | Investments - other (attach schedule) . . . . .  | ATCH 10           | 372,545.       | 1,925,077.            |
| 14                                      | Land, buildings, and equipment; basis ► ATCH 15  | 167,057.          | 7,288.         | 5,290.                |
|   | Less: accumulated depreciation ► ATCH 15   | 161,767.          |                | 5,290.                |
| 15                                      | Other assets (describe ► . . . . .)  |                   |                |                       |
| 16                                      | Total assets (to be completed by all filers - see the instructions. Also, see page 1, item I) . . . . .                                  | 15,604,059.       | 17,613,508.    | 31,236,737.           |
| 17                                      | Accounts payable and accrued expenses . . . . .  |                   |                |                       |
| 18                                      | Grants payable . . . . .   | 115,000.          | 115,000.       |                       |
| 19                                      | Deferred revenue . . . . .   |                   |                |                       |
| 20                                      | Loans from officers, directors, trustees, and other disqualified persons . . . . .   |                   |                |                       |
| 21                                      | Mortgages and other notes payable (attach schedule) . . . . .  |                   |                |                       |
| 22                                      | Other liabilities (describe ► . . . . .)   |                   |                |                       |
| 23                                      | Total liabilities (add lines 17 through 22) . . . . .  | 115,000.          | 115,000.       |                       |
|   | Foundations that follow SFAS 117, check here ► <input checked="" type="checkbox"/> and complete lines 24 through 26 and lines 30 and 31. |                   |                |                       |
| 24                                      | Unrestricted . . . . .   | 15,489,059.       | 17,498,508.    |                       |
| 25                                      | Temporarily restricted . . . . .   |                   |                |                       |
| 26                                      | Permanently restricted . . . . .   |                   |                |                       |
|   | Foundations that do not follow SFAS 117, check here and complete lines 27 through 31. ► <input type="checkbox"/>                         |                   |                |                       |
| 27                                      | Capital stock, trust principal, or current funds . . . . .   |                   |                |                       |
| 28                                      | Paid-in or capital surplus, or land, bldg., and equipment fund . . . . .   |                   |                |                       |
| 29                                      | Retained earnings, accumulated income, endowment, or other funds . . . . .   |                   |                |                       |
| 30                                      | Total net assets or fund balances (see instructions) . . . . .   | 15,489,059.       | 17,498,508.    |                       |
| 31                                      | Total liabilities and net assets/fund balances (see instructions) . . . . .  | 15,604,059.       | 17,613,508.    |                       |

**Part III Analysis of Changes in Net Assets or Fund Balances**

|   |  |   |             |
|---|--|---|-------------|
| 1 | Total net assets or fund balances at beginning of year - Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return) . . . . . | 1 | 15,489,059. |
| 2 | Enter amount from Part I, line 27a . . . . .   | 2 | 2,009,449.  |
| 3 | Other increases not included in line 2 (itemize) ► . . . . .   | 3 |             |
| 4 | Add lines 1, 2, and 3 . . . . .  | 4 | 17,498,508. |
| 5 | Decreases not included in line 2 (itemize) ► . . . . .   | 5 |             |
| 6 | Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 30 . . . . .  | 6 | 17,498,508. |

Form 990-PF (2012)

**Part XVII Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations**

- |     |  | Yes   | No |
|-----|--|-------|----|
| 1   | Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) of the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?  |       |    |
| a   | Transfers from the reporting foundation to a noncharitable exempt organization of:   |       |    |
| (1) | Cash . . . . .   | 1a(1) | X  |
| (2) | Other assets . . . . .   | 1a(2) | X  |
| b   | Other transactions:  |       |    |
| (1) | Sales of assets to a noncharitable exempt organization . . . . .   | 1b(1) | X  |
| (2) | Purchases of assets from a noncharitable exempt organization . . . . .   | 1b(2) | X  |
| (3) | Rental of facilities, equipment, or other assets . . . . .   | 1b(3) | X  |
| (4) | Reimbursement arrangements . . . . .   | 1b(4) | X  |
| (5) | Loans or loan guarantees . . . . .   | 1b(5) | X  |
| (6) | Performance of services or membership or fundraising solicitations . . . . .   | 1b(6) | X  |
| c   | Sharing of facilities, equipment, mailing lists, other assets, or paid employees . . . . .   | 1c    | X  |
| d   | If the answer to any of the above is "Yes," complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received. |       |    |

- 2a** Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? . . . . .  Yes  No  
**b** If "Yes," complete the following schedule.

| (a) Name of organization | (b) Type of organization | (c) Description of relationship |
|--------------------------|--------------------------|---------------------------------|
|                          |                          |                                 |
|                          |                          |                                 |
|                          |                          |                                 |

**Sign  
Here**

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

**Signature of officer or trustee**

Date \_\_\_\_\_

**Title**

May the IRS discuss this return  
with the preparer shown below  
(see instructions)?  Yes  No

|                                       |   |  |                        |   |                   |
|---------------------------------------|---|--|------------------------|---|-------------------|
| <b>Paid<br/>Preparer<br/>Use Only</b> | Print/Type preparer's name<br><i>Frank D. Grandon</i>               | Preparer's signature<br><i>F D Grandon</i> | Date<br><i>7/29/13</i> | Check <input type="checkbox"/> if self-employed | PTIN<br>P00532355 |
|                                       | Firm's name ► GRANT THORNTON LLP                                    | Firm's EIN ► 36-6055558                    |                        |   |                   |
|                                       | Firm's address ► 2001 MARKET STREET, SUITE 3100<br>PHILADELPHIA, PA | 19103                                      | Phone no. 215-561-4200 |   |                   |